## BRANCH DISTRICT LIBRARY

## DRAFT 2019 BUDGET

| Projected Operating Revenues | \$ | 1,838,246.81 |
| :---: | :---: | :---: |
| Projected Operating Expenditures | \$ | 1,973,739.04 |
| Difference | -\$ | 135,492.23 |
| Fund Balance Status |  |  |
| Actual Unrestricted Unassigned Fund Balance as of 12/31/2017 | \$ | 1,080,332.60 |
| Estimated Operating Budget Difference as of 12/31/18 | -\$ | 136,210.56 |
| Estimated Unrestricted Unassigned Fund Balance as of 12/31/2018 | \$ | 696,175.00 |
| Estimated Operating Budget Difference as of 12/31/2019 | -\$ | 135,492.23 |
| Estimated Unrestricted Unassigned Fund Balance as of 12/31/2019 | \$ | 560,682.76 |

Branch District Library provides informational, educational, and recreational materials and services for the people of Branch County. This is accomplished through development, maintenance, and promotion of materials, physical spaces, and programs receptive to the diverse interests and needs of our community. The overall plan for 2018 is to implement the new Strategic Plan--this will guide us in providing library services to our patrons. We know that our communities like our branches to be open to enable the most use. We also know that our patrons are beginning to use the digital services we provide; computer usage is up as well. These services and more require increased staffing hours and, just as importantly, an increase in staff training. It is vitally important--and fiscally advantageous--to keep trained staff.

## REVENUES

|  |  |  | 2016 Budget |  | 2016 Actual |  | $\begin{aligned} & 2017 \\ & \text { Budget } \end{aligned}$ |  | 2017 Actual |  | $\begin{gathered} 2018 \\ \text { Budget } \end{gathered}$ |  | 2018 |  | $\begin{gathered} 2018 \\ \text { Projected } \end{gathered}$ |  | $\begin{gathered} 2019 \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Branch Co. Taxable Value | \$ | 1,394,454,321.00 | \$ | 1,358,628,659.00 | \$ | 1,358,625,659.00 | \$ | 1,371,398,048.00 | \$ | 1,371,398,048.00 | \$ | 1,371,398,048.00 | \$ | 1,371,398,048.00 | \$ | 1,431,852,947.00 |
|  | Millage 1 Rate (1991, in perpetuity) ${ }^{1}$ | \$ | 0.0006050 | \$ | 0.0006050 | \$ | 0.0006050 | \$ | 0.0006050 | \$ | 0.0006050 | \$ | 0.0006050 | \$ | 0.0006050 | \$ | 0.0006048 |
|  | Millage 2 Rate (2015-2022) | \$ | 0.0005000 | \$ | 0.0005000 | \$ | 0.0005000 | \$ | 0.0005000 | \$ | 0.0005000 | \$ | 0.0005000 | \$ | 0.0005000 | \$ | 0.0004999 |
|  | TOTAL MILLAGE RATE | \$ | 0.0011050 | \$ | 0.0011050 | \$ | 0.0011050 | \$ | 0.0011050 | \$ | 0.0011050 | \$ | 0.0011050 | \$ | 0.0011050 | \$ | 0.0011047 |
|  | Millage 1 Tax Income | \$ | 824,662.85 | \$ | 821,970.34 | \$ | 821,968.52 | \$ | 829,695.82 | \$ | 829,695.82 |  | n/a |  | n/a | \$ | 865,984.66 |
|  | Millage 2 Tax Income ${ }^{2}$ | \$ | 681,539.55 | \$ | 679,314.34 | \$ | 679,312.83 | \$ | 685,699.02 | \$ | 685,699.02 |  | n/a |  | n/a | \$ | 715,783.29 |
|  | Total Property Tax Income ${ }^{3}$ | \$ | 1,506,202.40 | \$ | 1,285,637.00 | \$ | 1,501,281.35 | \$ | 1,515,394.84 | \$ | 1,515,394.84 | \$ | 1,583,992.00 | \$ | 1,596,205.00 | \$ | 1,581,767.95 |
|  | Industrial Facilities Tax | \$ | 15,000.00 | \$ | 21,002.67 | \$ | 21,000.00 | \$ | 14,850.41 | \$ | 15,000.00 | \$ | 11,825.16 | \$ | 11,825.16 | \$ | 15,000.00 |
|  | Total Taxes | \$ | 1,521,202.40 | \$ | 1,135,352.32 | \$ | 1,522,281.35 | \$ | 1,556,479.00 | \$ | 1,530,394.84 | \$ | 1,595,817.16 | \$ | 1,608,030.16 | \$ | 1,596,767.95 |
|  | Subtracted to Capital Funds ${ }^{4}$ | -S | 235,617.96 | -\$ | 233,677.17 | -\$ | 234,848.15 | - | 234,037.00 | \$ | 118,480.56 | -\$ | 214,074.72 | \$ | 118,480.56 | \$ | 25,979.54 |
|  | Total Taxes for Operating | \$ | 1,285,584.45 | \$ | 1,285,637.00 | \$ | 1,325,348.00 | \$ | 1,322,442.00 | \$ | 1,457,951.02 | \$ | 1,378,742.53 | \$ | 1,489,549.60 | \$ | 1,570,788.41 |
|  | State Shared Revenue ${ }^{5}$ | \$ | 30,468.55 | \$ | 30,672.10 | \$ | 30,672.00 | \$ | 30,680.00 | \$ | 34,137.46 | \$ | 34,396.54 | \$ | 34,397.00 | \$ | 34,458.40 |
|  | Interest Earned | \$ | 2,000.00 | \$ | 7,262.00 | \$ | 5,178.00 | \$ | 10,333.00 | \$ | 3,658.55 | \$ | 1,961.21 | \$ | 2,139.50 | \$ | 4,000.00 |
|  | Penal Fines ${ }^{6}$ | \$ | 175,000.00 | \$ | 256,054.00 | \$ | 175,000.00 | \$ | 184,242.00 | \$ | 183,746.05 | \$ | 197,714.77 |  | 215,688.84 | \$ | 190,000.00 |
|  | Charges for Services ${ }^{7}$ | \$ | 27,000.00 | \$ | 27,852.00 | \$ | 27,000.00 | \$ | 27,580.00 | \$ | 26,331.60 | \$ | 24,221.05 | \$ | 26,422.96 | \$ | 22,000.00 |
|  | Reimbursements ${ }^{8}$ | \$ | 28,074.00 | \$ | 54,099.00 | \$ | 40,000.00 | \$ | 13,632.00 | \$ | 15,427.62 | \$ | 13,124.93 | \$ | 14,318.11 | \$ | 12,000.00 |
|  | Miscellaneous Revenue ${ }^{9}$ | \$ | 16,000.00 | \$ | 10,845.00 | \$ | 11,861.00 | \$ | 10,932.00 | \$ | 29,472.38 | \$ | 1,251.99 | \$ | 1,365.81 | \$ | 5,000.00 |
|  | Capital Transfers | \$ | 20,672.00 | \$ | 20,672.00 | \$ | 64,380.00 | \$ | 64,380.00 | \$ | 29, | \$ | 1,251 | \$ | 1,365.81 | \$ | 5,00.00 |
|  | total operating revenues | \$ | 1,584,799.00 | \$ | 1,693,093.10 | \$ | 1,679,439.00 | \$ | 1,668,139.00 | \$ | 1,750,724.68 | \$ | 1,651,413.02 | \$ | 1,783,881.82 | \$ | 1,838,246.81 |
|  | Expenditures | \$ | 1,539,894.00 | \$ | 1,521,205.00 | \$ | 1,684,795.94 | \$ | 1,682,581.00 | \$ | 1,876,703.90 | \$ | 1,899,363.06 | \$ | 1,920,092.38 | \$ | 1,973,739.04 |
|  | Difference | \$ | 44,905.00 | \$ | 171,888.10 | -\$ | 5,356.94 | -\$ | 14,442.00 | -\$ | 125,979.22 | -\$ | 247,950.04 | -\$ | 136,210.56 | -\$ | 135,492.23 |
|  | Unrestricted Unassigned Fund Balance | \$ | 926,805.00 | \$ | 1,098,693.10 | \$ | 1,098,693.00 | \$ | 1,080,332.60 | \$ | 1,281,270.91 | \$ | 832,385.56 | \$ | 696,175.00 | \$ | 560,682.76 |
| Notes |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Voter approved millage was 0.7 mills, reduced to 0.6048 by the Headlee Rollback. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| . | All revenue generated from Millage 2 is to be added to the general fund for operating expenses. Operating expenses are expenditures the library incurs performing its normal operations. These expenses include but are not limited to salaries, utilities, materials and supplies. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3. 4. | Total tax income equals Millage 1 plus Millage 2. Also includes Delinquent Taxes, and Payments in Lieu of Taxes (PILOT). |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Capital funds are 3\% of the income from Millage 1, as per the Plan of Service. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5. FY 2018-19 State Aid rate is . 39689475 per capita, twice a year. Our service population is 45,130 . |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6. Penal Fines from both Branch County and Allen Township of Hillsdale County. | Penal Fines from both Branch County and Allen Township of Hillsdale County. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Charges for Services includes income from prints and copies. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8. Reimbursements come from the Branch County Literacy Council for payroll processing services and from the Woodlands Library Cooperative for our MeLCat9. Miscellaneous Revenue includes income from lost and damaged materials fees, Unique Collections, flash drives, ear buds, etc. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


|  |  |  |  | 2016 <br> Actual <br> om audit) |  | $\begin{gathered} 2017 \\ \text { Budget } \end{gathered}$ |  | 2017 <br> Actual <br> om audit) |  | $\begin{gathered} 2018 \\ \text { Budget } \end{gathered}$ |  | $2018$ YTD <br> ovember | Projected |  | Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES AND BENEFITS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 812,391.00 | \$ | 825,525.00 | \$ | 970,784.34 | \$ | 977,320.00 | \$ | 1,037,459.47 | \$ | 890,266.43 | \$ | 971,199.74 | \$ | 1,037,459.47 |
| Board per Diem | \$ | 1,920.00 | \$ | 2,314.00 | \$ | 4,200.00 | \$ | 461.00 | \$ | 4,200.00 | \$ | 2,275.00 | \$ | 2,481.82 | \$ | 4,200.00 |
| Payroll Taxes | \$ | 62,276.00 | \$ | 63,792.00 | \$ | 77,662.75 | \$ | 75,558.00 | \$ | 82,996.76 | \$ | 78,196.20 | \$ | 85,304.95 | \$ | 82,996.76 |
| Health Insurance | \$ | 63,781.00 | \$ | 70,031.00 | \$ | 105,695.00 | \$ | 105,759.00 | \$ | 223,300.32 | \$ | 243,817.68 | \$ | 265,982.92 | \$ | 271,971.07 |
| Unemployment Insurance | \$ | 6,951.00 | \$ | 5,792.00 | \$ | 10,000.00 | \$ | 1,448.00 | \$ | - | \$ | - | \$ | - | \$ | 2,000.00 |
| Workman's Comp Insurance | \$ | 3,375.00 | \$ | 1,390.00 | \$ | 3,535.00 | \$ | 4,640.00 | \$ | - | \$ | - | \$ | - | \$ | 4,000.00 |
| Longevity ${ }^{1}$ | \$ | 2,850.00 | \$ | 2,375.00 | \$ | 6,825.00 | \$ | 14,161.00 | \$ | 4,275.00 | \$ | 133,928.03 | \$ | 3,300.00 | \$ | - |
| Deferred Compensation | \$ | 6,000.00 | \$ | 5,000.00 | \$ | 7,500.00 | \$ | 3,000.00 | \$ | 3,272.73 | \$ | 6,000.00 | \$ | 6,000.00 | \$ | 6,000.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PROGRAMS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Supplies | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 13,655.00 | \$ | 15,854.43 | \$ | 17,295.74 | \$ | 13,655.00 |
| Performers | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 13,655.00 | \$ | 16,401.55 | \$ | 17,892.60 | \$ | 13,655.00 |
| Food | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 13,655.00 | \$ | 2,009.84 | \$ | 2,192.55 | \$ | 3,000.00 |
| Community Promotions | \$ | 37,611.00 | \$ | 37,473.00 | \$ | 36,400.00 | \$ | 40,124.00 | \$ | 6,000.00 | \$ | 5,886.92 | \$ | 6,422.09 | \$ | 6,000.00 |
| COLLECTION MATERIALS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Books | \$ | 101,924.00 | \$ | 91,422.00 | \$ | 87,169.00 | \$ | 88,539.00 | \$ | 90,000.00 | \$ | 89,083.47 | \$ | 97,181.97 | \$ | 90,000.00 |
| Periodicals | \$ | 8,656.00 | \$ | 7,706.00 | \$ | 8,000.00 | \$ | 9,022.00 | \$ | 7,414.00 | \$ | 6,957.14 | \$ | 7,589.61 | \$ | 8,000.00 |
| Professional \& Technical Publications | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 1,633.00 | \$ | 759.00 | \$ | - | \$ | - |
| Audio/visual | \$ | 16,091.00 | \$ | 18,404.00 | \$ | 18,260.00 | \$ | 16,753.00 | \$ | 19,870.00 | \$ | 15,549.47 | \$ | 16,963.06 | \$ | 19,870.00 |
| Digital Services ${ }^{2}$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 27,626.00 | \$ | 39,413.05 | \$ | 42,996.05 | \$ | 27,327.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FACILITIES RENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rents and Leases | \$ | 1,217.00 | \$ | 1,818.00 | \$ | 1,900.00 | \$ | 1,352.00 | \$ | 1,100.00 | \$ | 1,810.00 | \$ | 1,974.55 | \$ | 2,000.00 |
| UTILITIES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Telecommunication Services | \$ | 6,401.00 | \$ | 6,281.00 | \$ | 6,270.00 | \$ | 8,789.00 | \$ | 6,270.00 | \$ | 22,066.82 | \$ | 24,072.89 | \$ | 25,428.63 |
| Electric, Water, Sewer \& Solid Waste Services | \$ | 35,131.00 | \$ | 35,300.00 | \$ | 35,000.00 | \$ | 38,344.00 | \$ | 31,000.00 | \$ | 26,564.37 | \$ | 28,979.31 | \$ | 30,687.11 |
| GENERAL SUPPLIES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Supplies | \$ | - | \$ | - | \$ | 15,000.00 | \$ | 6,906.00 | \$ | 10,000.00 | \$ | 17,449.54 | \$ | 19,035.86 | \$ | 18,000.00 |
| Office Supplies | \$ | 35,895.00 | \$ | 37,372.00 | \$ | 23,500.00 | \$ | 24,885.00 | \$ | 21,818.18 | \$ | 28,871.88 | \$ | 31,496.60 | \$ | 26,000.00 |
| Janitorial Supplies | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 3,272.73 | \$ | 2,514.62 | \$ | 2,743.22 | \$ | 1,700.00 |
| POSTAGE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Postage | \$ | 3,084.00 | \$ | 3,110.00 | \$ | 4,000.00 | \$ | 3,521.00 | \$ | 4,909.09 | \$ | 4,491.38 | \$ | 4,899.69 | \$ | 3,200.00 |
| InterLibrary Loans |  |  |  |  |  |  |  |  | \$ | - | \$ | - | \$ | - | \$ | 1,500.00 |
| ADVERTISING AND PUBLISHING |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Public Announcements | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 4,800.00 | \$ | 3,540.49 | \$ | 3,862.35 | \$ | 3,000.00 |
| Printing and Binding | \$ | 2,811.00 | \$ | 3,691.00 | \$ | 9,600.00 | \$ | 6,237.00 | \$ | 4,800.00 | \$ | 2,541.45 | \$ | 2,772.49 | \$ | 2,000.00 |
| LICENSES \& FEES ${ }^{3}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Broadcast Content Fees |  |  |  |  |  |  |  |  | \$ | 1,826.88 | \$ | 1,174.73 | \$ | 1,281.52 | \$ | - |
| CONTRACTUAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Janitorial Services | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 20,640.00 | \$ | 24,215.27 | \$ | 26,416.66 | \$ | 15,000.00 |
| Building \& Grounds Maintenance Services | \$ | 132,899.00 | \$ | 119,206.00 | \$ | 75,000.00 | \$ | 51,312.00 | \$ | 45,000.00 | \$ | 37,046.21 | \$ | 40,414.05 | \$ | 45,000.00 |
| Building \& Grounds Maintenance Materials | \$ | 9,305.00 | \$ | 8,784.00 | \$ | 9,000.00 | \$ | 13,300.00 | \$ | 9,000.00 | \$ | 20,358.96 | \$ | 22,209.77 | \$ | 9,000.00 |
| Other Contractual Services ${ }^{4}$ | \$ | 22,501.00 | \$ | 18,751.00 | \$ | 19,000.00 | \$ | 20,155.00 | \$ | 19,000.00 | \$ | 21,669.69 | \$ | 23,639.66 | \$ | 19,000.00 |

## TECHNOLOGY ${ }^{5}$

Technology Hardware
Technology Equipment Repair \& Supplies icensing \& Subscription Services ${ }^{6}$

## CONTINUING EDUCATION

Training \& Education
Travel-Training
Education Reimbursement

## MEMBERSHIPS AND DUES

Memberships and Dues
PROFESSIONAL SERVICES
egal \& Accounting Services
Management \& Consulting Services

## MISCELLANEOUS

Employee Benefits
iability Insurance
ood/Catering
Travel-Business
Bank \& Merchant Charges
Correction of Prior Years' Taxes
TOTAL EXPENDITURES
Revenues
Difference

| $\begin{gathered} 2016 \\ \text { Budget } \end{gathered}$ |  | 2016 <br> Actual |  | $\begin{gathered} 2017 \\ \text { Budget } \end{gathered}$ |  | 2017 <br> Actual |  | $\begin{gathered} 2018 \\ \text { Budget } \end{gathered}$ |  | $\begin{aligned} & 2018 \\ & \text { YTD } \\ & \hline \end{aligned}$ |  | $\begin{gathered} 2018 \\ \text { Projected } \end{gathered}$ |  | $\begin{gathered} 2019 \\ \text { Budget } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 40,000.00 |
| \$ | 35,779.00 | \$ | 36,162.00 | \$ | - | \$ | - | \$ | - | \$ | 9,243.44 | \$ | 10,083.75 | \$ | 8,775.00 |
| \$ | - | \$ |  | \$ | 46,224.85 | \$ | 64,048.00 | \$ | 22,801.11 | \$ | 14,430.90 | \$ | 15,742.80 | \$ | 40,000.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ | 7,771.00 | \$ | 6,553.00 | \$ | 10,000.00 | \$ | 16,841.00 | \$ | 17,000.00 | \$ | 15,561.31 | \$ | 15,000.00 | \$ | 4,000.00 |
| \$ | - | \$ |  | \$ | - | \$ | - | \$ | 16,000.00 | \$ | 9,637.56 | \$ | 8,500.00 | \$ | 3,000.00 |
| \$ | 12,330.00 | \$ | 12,330.00 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 5,000.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ | 1,230.00 | \$ | 1,227.00 | \$ | 2,000.00 | \$ | 3,577.00 | \$ | 3,000.00 | \$ | 3,125.82 | \$ | 2,945.82 | \$ | 1,000.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ | 62,276.00 | \$ | 55,899.00 | \$ | 60,000.00 | \$ | 56,742.00 | \$ | 40,000.00 | \$ | 35,623.37 | \$ | 38,861.86 | \$ | 39,000.00 |
|  |  |  |  |  |  |  |  | \$ | 16,500.00 | \$ | 18,903.04 | \$ | 20,621.50 | \$ | 5,000.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ | 15,000.00 | \$ | 15,000.00 | \$ | - | \$ | - | \$ | - | \$ | 599.98 | \$ | - | \$ | 5,000.00 |
| \$ | 17,723.00 | \$ | 14,769.00 | \$ | 14,770.00 | \$ | 15,337.00 | \$ | 16,112.73 | \$ | 17,707.00 | \$ | 18,000.00 | \$ | 17,000.00 |
| \$ | 238.00 | \$ | 238.00 | \$ | 1,000.00 | \$ | 1,408.00 | \$ | 1,000.00 | \$ | 1,226.68 |  |  | \$ | - |
| \$ | 12,588.00 | \$ | 11,779.00 | \$ | 13,000.00 | \$ | 11,626.00 | \$ | 10,000.00 | \$ | 11,322.97 | \$ | 12,352.33 | \$ | 12,750.00 |
| \$ | 1,308.00 | \$ | 1,199.00 | \$ | 1,000.00 | \$ | 673.00 | \$ | 1,090.90 | \$ | 643.27 | \$ | 701.75 | \$ | 732.00 |
| \$ | 581.00 | \$ | 512.00 | \$ | 2,500.00 | \$ | 743.00 | \$ | 750.00 | \$ | 624.10 | \$ | 680.84 | \$ | 832.00 |
| \$ | 1,539,894.00 | \$ | 1,521,205.00 | \$ | 1,684,795.94 | \$ | 1,682,581.00 | \$ | 1,876,703.90 | \$ | 1,899,363.06 | \$ | 1,920,092.38 | \$ | 1,973,739.04 |
| \$ | 1,584,799.00 | \$ | 1,693,093.10 | \$ | 1,679,439.00 | \$ | 1,668,139.00 | \$ | 1,750,724.68 | \$ | 1,651,413.02 | \$ | 1,783,881.82 | \$ | 1,838,246.81 |
| \$ | 44,905.00 | \$ | 171,888.10 | -\$ | 5,356.94 | -\$ | 14,442.00 | -\$ | 125,979.22 | -S | 247,950.04 | -\$ | 136,210.56 | -\$ | 135,492.23 |

## Notes

Longevity has been included with salaries, per accountant's advice.
2 Digital services include services which directly benefit the patron, such as Mango Language, OverDrive, Hoopla, etc
3 Licenses \& Fees have been moved into Technology: Licensing \& Subscription Services.
4 Other contractual services includes Woodlands Cooperative Library Services fees.
5 Technology is a new category and has been moved out of capital funds.
6 Licensing \& Subscription Services includes charges for services that indirectly support patrons, such our online catalog, cash register software (allows to take debit and credit cards), security software for computers, telephone support, etc.

